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#### How to contact us:

If you have a specific question, feedback or an opinion on our RIIO performance, feel free to get in touch with us.

**Email:** talkingnetworks.distribution@nationalgrid.com

Write: Sally Laffar, Hinckley Operational Centre, Brick Kiln Street, Hinckley, Leicester, Leicestershire LE10 0NA

#### **Talking Networks Website:**

www.talkingnetworksngd.com

#### Smell gas?

Please call the 24-hour Gas Emergency line: 0800 111 999

# Who is this document for?

Our target audience for this performance document is a wide range of stakeholders, from gas shippers to shareholders, local and highway authorities to fuel poverty groups, supply chain partners to consumer groups. For domestic customers in particular we have included the individual performance of each network on one page showing a customer bill breakdown together with key output performance in 2015/16.

If you would like to read more about our performance and associated performance measures, please visit www.talkingnetworksngd.com/price-control.aspx

We have taken on board feedback from our customers and stakeholders to produce more information in a digital format and have produced an exciting new animation, which summarises our performance and takes you on a journey through our processes. Again, please use the following link to view www.talkingnetworksngd. com/price-control.aspx

#### Welcome

**bv Chris Train** Director UK Gas Distribution

Keeping you safe and warm is our number one priority. We do this by operating our network safely and reliably 365 days a year in order to provide you with the gas you need for cooking and heating your home. We are committed to continually sharing our RIIO performance annually and this year is no different.

Welcome to our performance summary for our third year under the RIIO framework. We are always looking for better ways to present our information in a simple, understandable format. This year we've taken a fresh approach to publishing our performance based on stakeholder feedback. We've retained our full RIIO output scorecard so you can see how we have performed across all networks against circa 50 measures.

We have simplified our reporting and produced a typical household gas bill providing you a breakdown of our costs and the service you receive for that cost. This is done by network alongside a snapshot of how we have performed against our outputs. If you are looking for something a bit different, we've also produced an animated performance video taking you through how we've performed in 2015/16 across our core processes.

I hope you find this suite of materials useful, and you can see how we are continuing to keep you safe and provide you with a reliable service that is value for money. As always we welcome feedback on how to further improve. Please use the contact details on the previous page to get in touch.

#### Who we are and what we do

We are proud to own and operate four of the UK's gas distribution networks, transporting gas safely and reliably to 11 million homes, schools and businesses through 131,000 kilometres of pipe.

Covering the East of England, North London, the North West and the West Midlands, we make sure customers are connected to the gas they need, both now and into the future, for heating, cooking and keeping their businesses running.

We manage the gas emergency number. responding to and repairing gas leaks. We also connect new customers and upgrade our network to keep all our customers safe.

As part of our 2015/16 commitments to our Stakeholders, we agreed to continue to share our RIIO performance annually with our stakeholders.

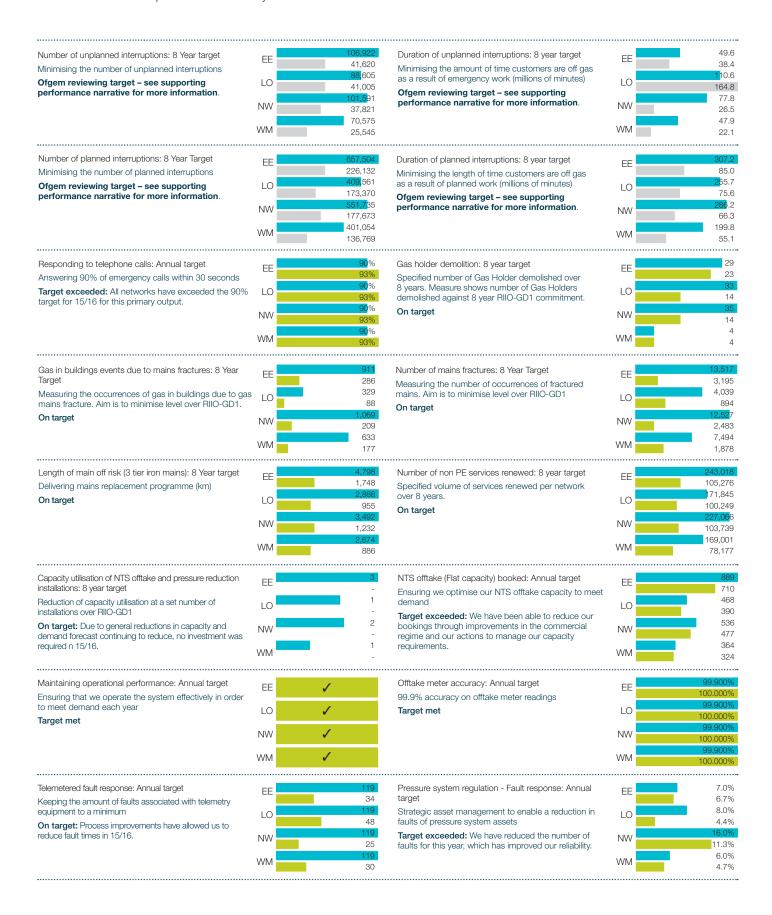
We hope you find our update informative and welcome any feedback you may have



#### Keep you safe and warm, and will be reliable



We have included our overall position for our four networks, stating either 'Target met', 'Target exceeded' or 'Behind target' for annual outputs; and 'Above target', 'On target' or 'Below target' for outputs being assessed over eight years. Some outputs, such as our Capacity of Biomethane Connected, do not have a target, therefore, we have stated the output delivered for the year.



#### **Deliver a quality service to all**



#### **Safeguarding future generations**



#### Your household gas bill explained

There are three main sections that contribute to your gas bill

#### Wholesale: extraction of gas from the earth,

then transporting it to the UK shores



#### **Transportation:**

managing the pipes that get the gas to your house



#### **Supplier:** managing the process of buying gas to sell to you.



Transportation costs are made up of;

- Gas Transmission costs of around 3%
- Distribution costs that make up around 20% of the typical customer bill

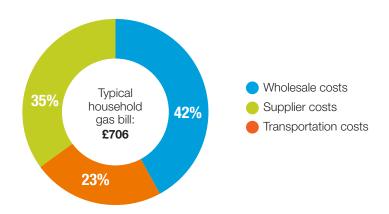
Our transportation cost includes the cost of building, maintaining and operating the gas pipes that deliver energy directly to your home.

Ofgem oversees our costs to ensure that our contribution to your gas bill presents value for money. This process is complex. Ofgem periodically review the necessary efficient expenditure to maintain safe and reliable equipment and pipes to get the gas to you. They then incentivise us to improve both our service and cost efficiency.

The break down of our 2015/16 cost can be seen opposite, together with breakdowns for each of our individual networks as you move through this booklet.

#### Breakdown of a typical gas bill

(Source: Ofgem April 2015-March 2016)



#### **National Grid Distribution Network**

#### Customer Bill Breakdown for 2015/16

Our overall network cost is £130 of your annual gas bill\*

## East of England West Midlands North London

#### Safe and warm

Responding to gas emergencies Removing risk from our assets by replacing old pipes

#### Be reliable and safeguard future generations

Operating and maintaining our network and reducing carbon emissions



Delivering connections to new and vulnerable customers

#### Licence fees and taxes



#### **Infrastructure** repayment

#### **East of England Gas Distribution Network**

#### Customer Bill Breakdown for 2015/16

Our network cost is £122 of your annual gas bill\*



#### Safe and warm

Responding to gas emergencies

replacing old pipes

Removing risk from our assets by

#### Be reliable and safeguard future generations

Operating and maintaining our network and reducing carbon emissions



Delivering connections to new and vulnerable customers

#### Licence fees and taxes



#### **Infrastructure** repayment

#### **East of England Gas Distribution Network**

#### What we delivered for you in 2015/16

We maintained 99.999% network reliability



Overall we operated the network safely to 4.2 million customers

Achieved 6.9 for our stakeholder engagement incentive submission





98% of potential gas escapes on our network attended within 1 hour





52% of outside escapes repaired within 12 hours

the average time it took us to repair a gas escape was

8 days

We improved customer awareness of the dangers of carbon monoxide

Average awareness rose from 6.63 to 8.49/10



**Across a pipe** network of 49,200km

9/10

Customers scored us 9/10 for satisfaction in emergency work

8/10

Customers scored us 8/10 for satisfaction in pipe replacement work

We've connected 1.484 vulnerable customers to gas The health of our assets improved

by 19%



**4,350** homes heated by renewable green gas



Customers scored us 8/10 for connections satisfaction



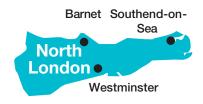
Over 15,000 tonnes of carbon saved by repairing leaks. That's equivalent to taking 7,139 cars off the road



#### **North London Gas Distribution Network**

#### Customer Bill Breakdown for 2015/16

Our network cost is £151 of your annual gas bill\*



#### Safe and warm

Responding to gas emergencies

Removing risk from our assets by replacing old pipes

#### Be reliable and safeguard future generations

Operating and maintaining our network and reducing carbon emissions



Delivering connections to new and vulnerable customers

#### Licence fees and taxes



#### **Infrastructure** repayment

#### **North London Gas Distribution Network**

#### What we delivered for you in 2015/16

We maintained 99.994% network reliability.



Overall we operated the network safely to 2.1 million customers

Achieved 6.9 for our stakeholder engagement incentive submission





98% of potential gas escapes on our network attended within 1 hour





**52%** of outside escapes repaired within 12 hours

The average time it took us to repair a gas escape was

5 days

We improved customer awareness of the dangers of carbon monoxide

Average awareness rose from 6.63 to 8.49/10

**Across a pipe** network of 20,200km

9/10

Customers scored us 9/10 for satisfaction in emergency work

7.9/10

Customers scored us 7.9/10 for satisfaction in pipe replacement work



The health of our assets improved

by 13%



Over 9,500 tonnes of carbon saved by repairing leaks. That's equivalent to taking 4,564 cars off the road

We've connected 243 vulnerable customers to gas



We resolved 99% of complaints first time 6.8/10

Customers scored us 6.8/10 for connections satisfaction

#### **North West Gas Distribution Network**

#### Customer Bill Breakdown for 2015/16

Our network cost is £127 of your annual gas bill\*



#### Safe and warm

Responding to gas emergencies

Removing risk from our assets by replacing old pipes

#### Be reliable and safeguard future generations

Operating and maintaining our network and reducing carbon emissions



# 

#### **Infrastructure** repayment

customers

Cost to fund assets built in the past

#### Licence fees and taxes

#### **North West Gas Distribution Network**

#### What we delivered for you in 2015/16

We maintained 99.999% network reliability.



Overall we operated the network safely to 2.7 million customers

Achieved 6.9 for our stakeholder engagement incentive submission





99% of potential gas escapes on our network attended within 1 hour



51% of outside escapes repaired within 12 hours

The average time it took us to repair a gas escape was

8 days

We improved customer awareness of the dangers of carbon monoxide

Average awareness rose from 6.63 to 8.49/10



**Across a pipe** network of 33,300km

9/10

Customers scored us 9/10 for satisfaction in emergency work



Customers scored us **7.9/10** for satisfaction in pipe replacement work

The health of our

assets improved

by 21%

**100** homes heated by renewable green gas

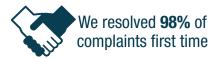


We've connected 1,557 vulnerable customers to gas 8.7/10

Customers scored us 8.7/10 for connections satisfaction



Over 15,500 tonnes of carbon saved by repairing leaks. That's equivalent to taking 7,223 cars off the road



#### **West Midlands Gas Distribution Network**

#### Customer Bill Breakdown for 2014/15

Our network cost is £125 of your annual gas bill\*



#### Safe and warm

Responding to gas emergencies

Removing risk from our assets by replacing old pipes

#### Be reliable and safeguard future generations

Operating and maintaining our network and reducing carbon emissions



Delivering connections to new and vulnerable customers

#### Licence fees and taxes



#### **Infrastructure** repayment

#### **West Midlands Gas Distribution Network**

#### What we delivered for you in 2015/16

We maintained 99.998% network reliability.



Overall we operated the network safely to 2 million customers

Achieved 6.9 for our stakeholder engagement incentive submission





99% of potential gas escapes on our network attended within 1 hour





51% of outside escapes repaired within 12 hours

the average time it took us to repair a gas escape was

5 days

We improved customer awareness of the dangers of carbon monoxide

Average awareness rose from 6.63 to 8.49/10

**Across a pipe** network of 23,300km

9/10

Customers scored us 9/10 for satisfaction in emergency work

7.7/10

Customers scored us **7.7/10** for satisfaction in pipe replacement work

We've connected 1.091 vulnerable customers to gas The health of our assets improved

by 19%



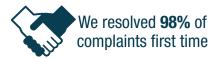
**500** homes heated by renewable green gas

7.8/10

Customers scored us **7.8/10** for connections satisfaction



Over 13,000 tonnes of carbon saved by repairing leaks. That's equivalent to taking 6,094 cars off the road



### nationalgrid

#### National Grid

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